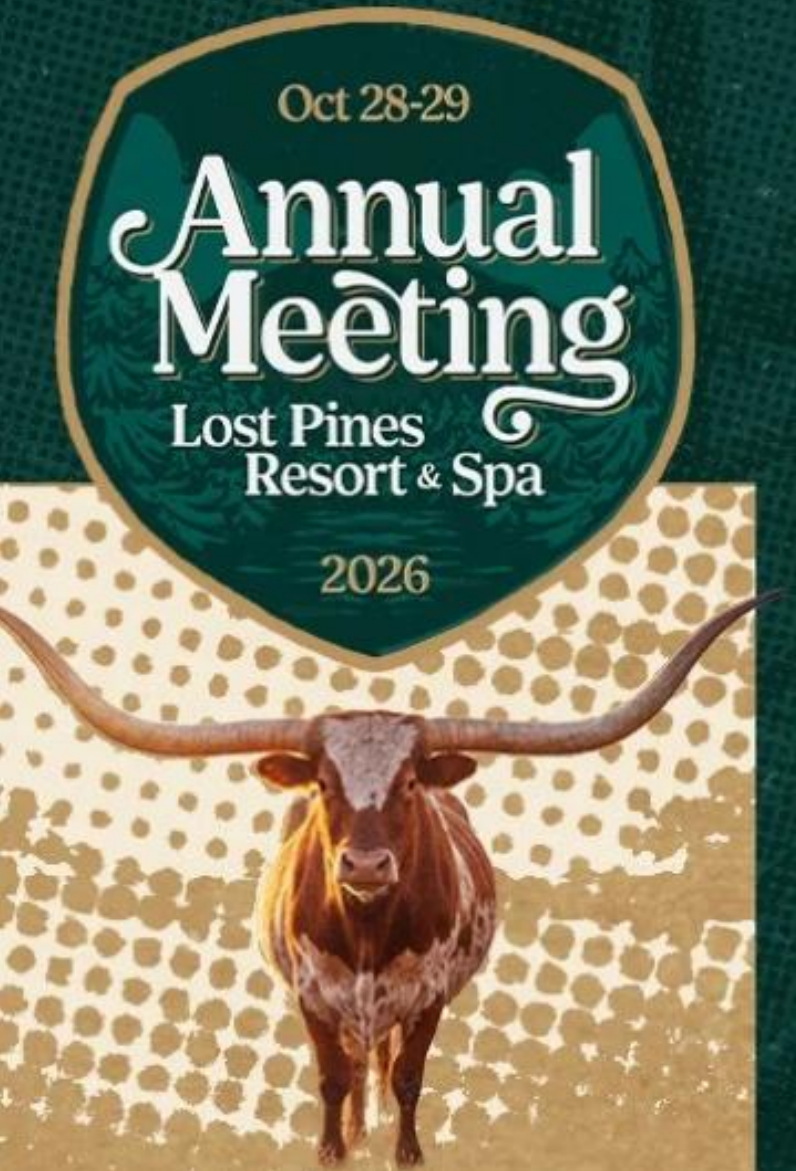
the sequoia project + carequality



SESSION:

Welcome and Chairman's Remarks

Thursday, October 29th

9:00AM-9:05AM CT



SPEAKER

Sagnik Bhattacharya

AI for dad jokes??

Give me the best dad joke you can think of about healthcare data exchange and interoperability.

Gemini

Why did the legacy EHR break up with the FHIR resource?

There was just no API-ness in the relationship.

ChatGPT

Why did the patient record start dating a FHIR server?

It was finally ready for an interoperable relationship.

Claude

Why is the FHIR Patient resource so good under pressure?

It's always patient.

Our Board of Directors



Sagnik Bhattacharya
Rhapsody

NEW



Devin McGraw
Citizen Health



Hans Buitendijk
Oracle Health



Paul Wilder
CommonWell Health Alliance

NEW



Keith Cromwell
Penn Medicine



Mariann Yeager
The Sequoia Project



Russ Cucina, MD
UCSF Health

We've strengthened the team that serves you



Lee Barrett

Executive Director since March 2026

New staff added in

- **Account management**
- **Project management**
- **Policy**
- **Operations**

Faster answers and more consistent support for implementers

OUR NORTH STAR

Interoperability people can trust

- Enable nationwide interoperability
- Close alignment with TEFCA
- Enable continuity of exchange for all participants
- Share learnings to benefit all

2B

PER MONTH

patient care transactions that must keep flowing seamlessly

Carequality by the numbers

36

Implementers

active in the framework

15+ Billion

Exchange volume

January – August 2026

41K

Connections

connected organizations

600K+
physicians

4K+
hospitals

50K+
clinics

Adopters

across the network

2.1sec

Performance

response time

Enhancing Trust – our highest priority



Our commitment

The Board has asked Carequality leadership to do everything possible to sharpen our focus on **enhancing Trust** and demonstrate results.



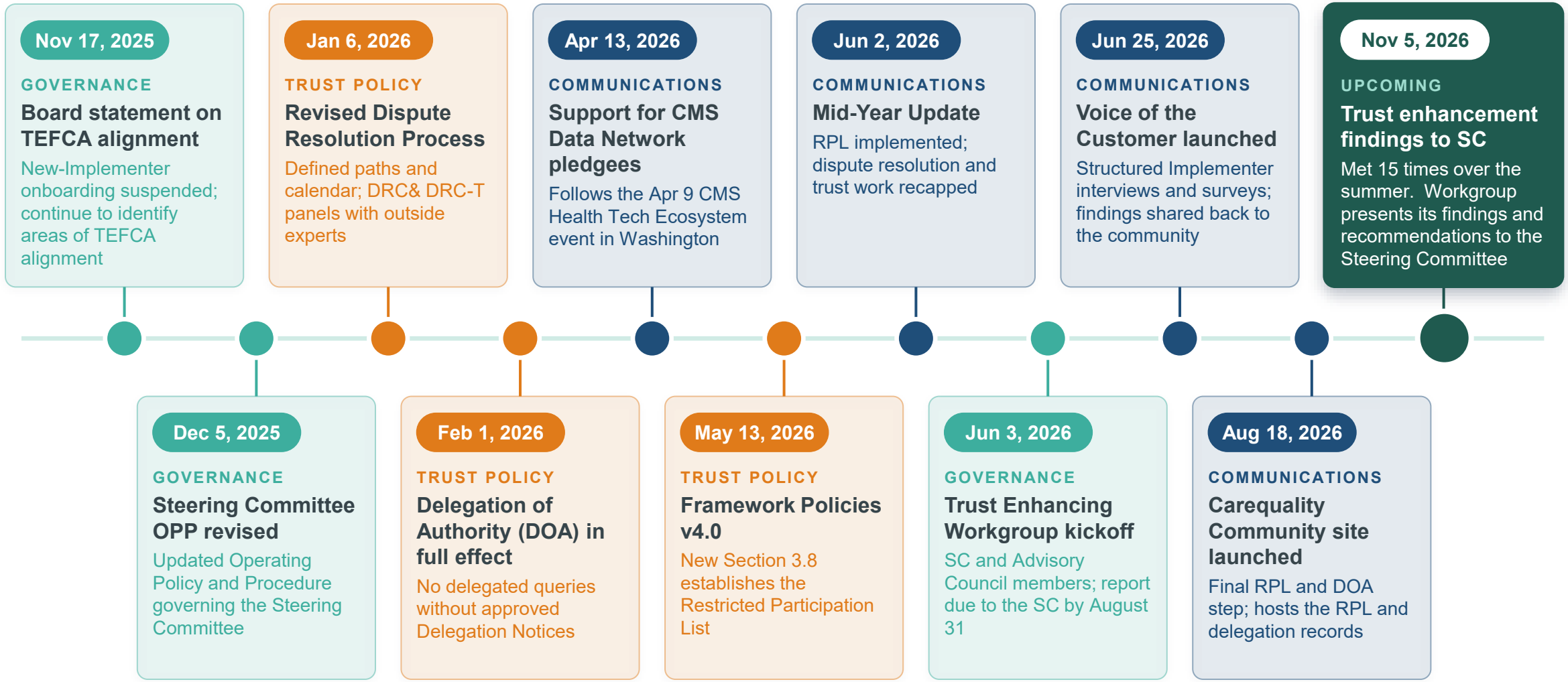
How we work

We operate through building consensus among implementers and working collaboratively between the Board, Steering & Advisory Committees.

Three trust policies reached full effect in nine months

Carequality key milestones, November 2025 – November 2026

Trust policy · Governance · Communications · Upcoming



Six focus areas for the Trust Enhancing Work Group (TEWG)

ASSURANCE
Vetting process

ASSURANCE
Network monitoring

ASSURANCE
Fraud protections

TRANSPARENCY
Participant transparency

TRANSPARENCY
Governance transparency

ACCOUNTABILITY
Pathways for accountability

Thank you: keep the conversation going



Scan to visit the Community Site
For Implementers, Steering Committee and Board members

Thank you

Your support, feedback and engagement shape everything we do.

the sequoia project®

Oct 28-29

Annual Meeting

Lost Pines Resort & Spa

2026

carequality